“Between the Public and the Private: Contemporary State-Owned Enterprises”
CICL Roundtable at Duke Law School, Room 3000

Roundtable Question Prompts

- What is old and what is new in the logic or practice of state-owned enterprises?
- When and where are we most likely to see SOEs, and why?
- What are the pros and cons of SOEs, and how does the mix change over time?
- Within SOEs, what conflicts exist between private interests and the good of the public?
- How do enterprises’ global strategies vary with the degree of state-ownership?
- What tensions exist among the domestic and foreign policy goals that SOEs are intended to address – and do these tensions change as SOEs internationalize?
- Under what conditions does divestiture or privatization work best?

Guidelines for Paper Authors and Discussion-Openers

- The papers will be discussed in four dedicated sessions, with 30 minutes per paper
- No need for presentations by authors, as participants are encouraged to visit the password-protected site and familiarize themselves with the papers in advance
- Local participants will serve as discussion-openers, taking about 5 minutes each to state some reactions (e.g., unanswered questions, areas of agreement, connections to other work)
- Authors will have about 5 minutes to respond to the discussion openers’ comments before we open to Q&A with the entire group
- A chairperson (often one of the main co-hosts) will manage the questions queue – a vertical name card is a useful way to catch the chairperson’s attention
- Participants who wish to speak to a point that was just made by another person are welcome to use a two-finger signal to bypass the usual questions queue
- Time will be kept in order to cover all of the papers and discussions
THURSDAY, DECEMBER 3

7:00-9:30p Dinner at Counting House (in 21c Hotel) for external participants who’ve arrived early

FRIDAY, DECEMBER 4

8:15a Shuttle pickup for external participants from entrance of 21c Museum Hotel
8:30-9:00a Breakfast
9:00-9:15a Introduction
9:15-10:15a Group Discussion: How Various Disciplines Approach SOEs
10:15-10:30a Break
10:30-12:00p Paper Session 1: Viewing a Particular Country’s SOEs through Multiple Disciplinary Lenses
   a) Cameron Ballard-Rosa to open discussion for Aldo Musacchio’s paper
   b) Tom Cinq-Mars to open discussion for Mariana Pargendler’s paper
   c) Tim Buthe to open discussion for Ben Ross Schneider’s paper
12:00-1:00p Lunch
1:00-2:00p Paper Session 2: Understanding the Domestic and International Contexts in which SOEs Operate
   a) Ed Balleisen and Rachel Brewster to open discussion for Curtis Milhaupt’s paper
   b) Sharon Belenzon and Dan Vermeer to open discussion for Alvaro Cuervo-Cazurra’s paper
2:00-2:15p Break
   a) Phyllis Pomerantz and Tana Johnson to open discussion for Mary Shirley’s paper
   b) Layna Mosley and Billy Pizer to open discussion for Raj Desai’s paper
3:15-3:30p Break
3:30-4:30p Group Discussion: Challenges for Research on SOEs
4:30p Shuttle pickup for external participants, from Science Drive entrance of Duke Law
6:15p Shuttle pickup for external participants, from entrance of 21c Hotel
6:30-7:00p Drinks at Nana’s
7:00-9:30p Dinner at Nana’s (with shuttle back to 21c Hotel after dinner)

SATURDAY, DECEMBER 5

8:30a Shuttle pickup for external participants from entrance of 21c Museum Hotel
8:45-9:15a Breakfast
9:15-10:45a Paper Session 4: Considering Question Prompts about Contemporary SOEs
   a) Tim Mckeown and Tim Buthe to open discussion for Daniel Sokol’s paper
   b) Tom Cinq-Mars and Tana Johnson to open discussion for Matt Keller’s paper
   c) Suzanne Katzenstein and Thomas Oatley to open discussion for Steffen Hertog’s paper
10:45-11:00a Break
11:00-12:00p Group Discussion: Consensus and Debates from Roundtable Question Prompts
12:00-1:00p Lunch